



202463712772



STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448 For Office Use Only

-FILED-

File No.: 202463712772 Date Filed: 9/4/2024

Limited Liability Company Name	Polaris Capital Advisory LLC
Initial Street Address of Principal Office of LLC	
Principal Address	1751 CURTIS AVENUE MANHATTAN BEACH, CA 90266
Initial Mailing Address of LLC	
Mailing Address	1751 CURTIS AVENUE MANHATTAN BEACH, CA 90266
Attention	
Agent for Service of Process	
California Registered Corporate Agent (1505)	ZENBUSINESS INC. Registered Corporate 1505 Agent
	gage in any lawful act or activity for which a limited liability
company may be organized under the California Re	evised Uniform Limited Liability Company Act.
Management Structure	
	All LLC Member(s)
Management Structure The LLC will be managed by	
Management Structure The LLC will be managed by Additional information and signatures set forth on at made part of this filing.	All LLC Member(s)
Management Structure The LLC will be managed by Additional information and signatures set forth on at made part of this filing. Electronic Signature	All LLC Member(s)
Management Structure The LLC will be managed by Additional information and signatures set forth on at made part of this filing. Electronic Signature By signing, I affirm under penalty of perjury that the	All LLC Member(s) ttached pages, if any, are incorporated herein by reference and