







STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448 For Office Use Only

-FILED-

File No.: 202463916687 Date Filed: 9/23/2024

Limited Liability Company Name	
Limited Liability Company Name	Heat & Flavor LLC
Initial Street Address of Principal Office of LLC	
Principal Address	2201 107TH AVENUE
	OAKLAND, CA 94603
Initial Mailing Address of LLC	
Mailing Address	2201 107TH AVENUE OAKLAND, CA 94603
Attention	Victor de Loza
Attention	Victor de Loza
Agent for Service of Process	Northern Andre Land
Agent Name	Victor A de Loza
Agent Address	2201 107TH AVENUE OAKLAND, CA 94603
	s to engage in any lawful act or activity for which a limited liability rnia Revised Uniform Limited Liability Company Act.
Management Structure	
The LLC will be managed by	All LLC Member(s)
Additional information and signatures set fort made part of this filing.	h on attached pages, if any, are incorporated herein by reference and
made part of this illing.	
Electronic Signature	
Electronic Signature	that the information herein is true and correct and that I am authorized by
Electronic Signature By signing, I affirm under penalty of perjury	that the information herein is true and correct and that I am authorized by 09/23/2024