







STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448 For Office Use Only

-FILED-

File No.: 202464517237 Date Filed: 11/11/2024

| Limited Liability Company Name Limited Liability Company Name | Kara Swanson Author LLC |
|--|---|
| Initial Street Address of Principal Office of LLC | |
| Principal Address | 29153 SOFFEL LANE WINCHESTER, CA 92596 |
| Initial Mailing Address of LLC | |
| Mailing Address | 29153 SOFFEL LANE WINCHESTER, CA 92596 |
| Attention | |
| Agent for Service of Process | |
| Agent Name | Kara S Matsumoto |
| Agent Address | 29153 SOFFEL LANE WINCHESTER, CA 92596 |
| | WINGINESTER, OA 32330 |
| The purpose of the limited liability company is | s to engage in any lawful act or activity for which a limited liability nia Revised Uniform Limited Liability Company Act. |
| The purpose of the limited liability company is company may be organized under the Californ | s to engage in any lawful act or activity for which a limited liability |
| | s to engage in any lawful act or activity for which a limited liability |
| The purpose of the limited liability company is company may be organized under the Californ Management Structure The LLC will be managed by | s to engage in any lawful act or activity for which a limited liability nia Revised Uniform Limited Liability Company Act. |
| The purpose of the limited liability company is company may be organized under the Californ Management Structure The LLC will be managed by Additional information and signatures set forth | s to engage in any lawful act or activity for which a limited liability nia Revised Uniform Limited Liability Company Act. One Manager |
| The purpose of the limited liability company is company may be organized under the Californ Management Structure The LLC will be managed by Additional information and signatures set forth made part of this filing. Electronic Signature | s to engage in any lawful act or activity for which a limited liability nia Revised Uniform Limited Liability Company Act. One Manager |
| The purpose of the limited liability company is company may be organized under the Californ Management Structure The LLC will be managed by Additional information and signatures set forth made part of this filing. Electronic Signature By signing, I affirm under penalty of perjury | o to engage in any lawful act or activity for which a limited liability nia Revised Uniform Limited Liability Company Act. One Manager on on attached pages, if any, are incorporated herein by reference and |