



STATE OF CALIFORNIA
Office of the Secretary of State
ARTICLES OF ORGANIZATION
WITH STATEMENT OF CONVERSION
CA LIMITED LIABILITY COMPANY

California Secretary of State
1500 11th Street
Sacramento, California 95814
(916) 657-5448

For Office Use Only

-FILED-

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Converted Limited Liability Company Name Limited Liability Company Name	Embarq Consulting, LLC
Converting Entity Details Converting Entity Name Converting Entity Type Formed In	Embarq Consulting, LLC Nonqualified Out-of-State Limited Liability Company WYOMING
Statement of Conversion	The principal terms of the plan of conversion were approved by a vote of the number of interests or shares of each class that equaled or exceeded the vote required.
Initial Street Address of Principal Office of LLC Principal Address	32 N GOULD ST SHERIDAN, WY 82801
Initial Mailing Address of LLC Mailing Address Attention	32 N GOULD ST SHERIDAN, WY 82801
Agent for Service of Process California Registered Corporate Agent (1505)	CALIFORNIA REGISTERED AGENT INC Registered Corporate 1505 Agent
Purpose Statement	The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act.
Management Structure The LLC will be managed by	One Manager
Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.	
Electronic Signature	<input checked="" type="checkbox"/> I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct of my own knowledge. I declare I am the person who executed this instrument, which execution is my act and deed.
<i>Alex Ngo</i> Authorized Signature	<u>01/29/2025</u> Date