





STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF INCORPORATION CA GENERAL STOCK CORPORATION

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448



For Office Use Only

-FILED-

File No.: 6480407 Date Filed: 12/3/2024

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| Corporation Name Corporation Name | PAM Merger Sub, Inc. |
| Initial Street Address of Principal Office of Corporation | |
| Principal Address | 1901 AVENUE OF THE STARS, SUITE 630 LOS ANGELES, CA 90067 |
| Initial Mailing Address of Corporation | |
| Mailing Address | 1901 AVENUE OF THE STARS, SUITE 630 LOS ANGELES, CA 90067 |
| Attention | |
| Agent for Service of Process | |
| California Registered Corporate Agent (1505) | CORPORATION SERVICE COMPANY WHICH WILL DO BUSINESS IN CALIFORNIA AS CSC - LAWYERS INCORPORATING SERVICE Registered Corporate 1505 Agent |
| Shares | |
| The total number of shares the corporation is authorized | zed to issue is: 1,000 |
| Does the corporation have more than one class or se | eries of shares? No |
| Purpose Statement | |
| | lawful act or activity for which a corporation may be organized ther than the banking business, the trust company business or the ed by the California Corporations Code. |
| Additional information and signatures set forth on a made part of this filing. | attached pages, if any, are incorporated herein by reference and |
| Electronic Signature | |
| By checking this box, I acknowledge that I am ele | ectronically signing this document as the incorporator of the Corporation |
| and that all information is true and correct. | |
| | 12/03/2024 |