State





STATE OF CALIFORNIA Office of the Secretary of State REGISTRATION

OUT-OF-STATE LIMITED LIABILITY COMPANY

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448

For Office Use Only

-FILED-

File No.: 202565915945 Date Filed: 2/24/2025

Limited Liability Company Name Limited Liability Company Name	Blue Engine Message & Media, LLC	
Jurisdiction Limited Liability Company is Formed in	DELAWARE	
Authority Statement This LLC currently has powers and privileges to conduct business in the state, foreign country or other jurisdiction entered above.		
Street Address of Principal Office of LLC		
Principal Address	1140 CONNETICUT AVE, NW 800 WASHINGTON, DC 20036	
Mailing Address of LLC		
Mailing Address	800 NORTH CAPITOL STREET, NW SUITE 800 WASHINGTON, DC 20002	
Attention	Jill Kendrick	
Street Address of California Office of LLC Street Address of California Office	None	

Agent for Service of Process

I certify the selected California Registered Corporate Agent (1505) has agreed to serve as the Agent for Service of Process for this entity.

California Registered Corporate Agent (1505)

CORPORATION SERVICE COMPANY WHICH WILL DO BUSINESS IN CALIFORNIA AS CSC - LAWYERS INCORPORATING SERVICE Registered Corporate 1505 Agent

The Secretary of State is appointed as the agent of the foreign (out-of-state) limited liability company for service of process if the agent has resigned and has not been replaced or if the agent cannot be found or served with the exercise of reasonable diligence.

Consent to service of process extends to service of process directed to the foreign (out-of-state) limited liability company's agent in this state for a search warrant issued pursuant to California Penal Code section 1524.2, or for any other validly issued and properly served search warrant, for records or documents that are in the possession of the foreign (out-of-state) limited liability company and are located inside or outside of this state. This shall apply to a foreign (out-of-state) limited liability company that is a party or a nonparty to the matter for which the search warrant is sought. For purposes of this consent "properly served" means delivered by hand, or in a manner reasonably allowing for proof of delivery if delivered by United States mail, overnight delivery service, facsimile, or any other means specified by the foreign (out-of-state) limited liability company, including email or submission via an Internet Web portal, the foreign (out-of-state) limited liability company has designated for the purpose of service of process.

Electronic Signature		
By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized to sign on behalf of the out-of-state LLC.		
G. Stewart Hall, CEO of Public Policy Holding Company, Manager	02/24/2025	
Signature	Date	

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I, CHARUNI PATIBANDA-SANCHEZ, SECRETARY OF STATE OF THE STATE

OF DELAWARE, DO HEREBY CERTIFY "BLUE ENGINE MESSAGE & MEDIA, LLC"

IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN

GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF

THIS OFFICE SHOW, AS OF THE TWENTIETH DAY OF FEBRUARY, A.D. 2025.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "BLUE ENGINE

MESSAGE & MEDIA, LLC" WAS FORMED ON THE THIRTEENTH DAY OF JULY,

A.D. 2018.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN

PAID TO DATE.

PRETARY'S OFFICE OF THE PROPERTY OF THE PROPER

Charuni Patibanda-Sanchez, Secretary of State

C. B. Sanches

Authentication: 202986384

Date: 02-20-25

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You may verify this certificate online at corp.delaware.gov/authver.shtml