





## STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF INCORPORATION CA GENERAL STOCK CORPORATION

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448



For Office Use Only

-FILED-

File No.: 6468410 Date Filed: 11/26/2024

Corporation Name Corporation Name		New Normal Collective	
Initial Street Address of Principal Office	of Cornoration		-
Principal Address	on Comportation	113 N SAN VICENTE BLVD STE 240 BEVERLY HILLS, CA 90211	
Initial Mailing Address of Corporation Mailing Address Attention		113 N SAN VICENTE BLVD STE 240 BEVERLY HILLS, CA 90211	
Directors			-
Director Name		Director Address	ì
Le Blanc	113 N SAN VICENTE BLVD STE 240 BEVERLY HILLS, CA 90211		İ
Anderson	113 N SAN VICENTE BLVD ST BEVERLY HILLS, CA 90211	E 240	ji
			_
Agent for Service of Process  Agent Name		Le Blanc	
Agent Address		113 N SAN VICENTE BLVD STE 240 BEVERLY HILLS, CA 90211	
	e corporation is authorized to issure than one class or series of sha		
under the General Corporation		et or activity for which a corporation may be organized the banking business, the trust company business or the California Corporations Code.	
Additional information and sigmade part of this filing.	gnatures set forth on attached p	pages, if any, are incorporated herein by reference and	
Signatures			_
I declare that I am the per	son who executed this instrumen	nt, which execution is my act and deed.	
Le Blanc	-	11/20/2024	
Director Signature	Ī	Date	
Anderson		11/20/2024	
Director Signature		Date	