





STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF INCORPORATION CA GENERAL STOCK CORPORATION

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448



For Office Use Only

-FILED-

File No.: 6475509 Date Filed: 11/26/2024

| Corporation Name | |
|---|--|
| Corporation Name | BLC Management, Inc. |
| Initial Street Address of Principal Office of Corporation | |
| Principal Address | 542 15TH STREET |
| | SAN DIEGO, CA 92101 |
| Initial Mailing Address of Corporation | |
| Mailing Address | 542 15TH STREET |
| | SAN DIEGO, CA 92101 |
| Attention | |
| Agent for Service of Process | |
| California Registered Corporate Agent (1505) | TAILORED LEGAL, A PROFESSIONAL CORPORATION |
| | Registered Corporate 1505 Agent |
| Shares | |
| The total number of shares the corporation is authorized to issue is: 100,000 | |
| Does the corporation have more than one class or series of shares? No | |
| Purpose Statement | |
| The purpose of the corporation is to engage in any lawful act or activity for which a corporation may be organized | |
| under the General Corporation Law of California other than the banking business, the trust company business or the | |
| practice of a profession permitted to be incorporated by the California Corporations Code. | |
| Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and | |
| made part of this filing. | |
| | |
| Electronic Signature | |
| By checking this box, I acknowledge that I am electronically signing this document as the incorporator of the Corporation and that all information is true and correct. | |
| Tailored Legal, A Professional Corporation by John M. M | Masnica. President 11/26/2024 |
| | |
| Incorporator Signature | Date |