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**STATE OF CALIFORNIA**  
*Office of the Secretary of State*  
**ARTICLES OF ORGANIZATION**  
**CA LIMITED LIABILITY COMPANY**  
California Secretary of State  
1500 11th Street  
Sacramento, California 95814  
(916) 657-5448

For Office Use Only

**-FILED-**

File No.: 202464916322

Date Filed: 12/16/2024

|   |  |
|---|--|
| Limited Liability Company Name  |  |
| Limited Liability Company Name  | Ironbark Consultancy LLC   |
| Initial Street Address of Principal Office of LLC   |  |
| Principal Address   | 706 IRONBARK COURT<br>ORINDA, CA 94563   |
| Initial Mailing Address of LLC  |  |
| Mailing Address   | 706 IRONBARK COURT<br>ORINDA, CA 94563   |
| Attention   |  |
| Agent for Service of Process  |  |
| Agent Name  | Harvey Schochet  |
| Agent Address   | 706 IRONBARK COURT<br>ORINDA, CA 94563   |
| Purpose Statement   | The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act. |
| Management Structure  |  |
| The LLC will be managed by  | One Manager  |
| Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.   |  |
| Electronic Signature  |  |
| <input checked="" type="checkbox"/> By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized by California law to sign. |  |
| <i>Harvey Schochet</i>  | <i>12/16/2024</i>  |
| Organizer Signature   | Date   |