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ARTICLES OF INCORPORATION
OF
THE NORMAN WARREN SCHLINGER FOUNDATION

ARTICLE I.

The name of the Corporation is: The Norman Warren Schlinger Foundation (the "Corporation").

ARTICLE II.

A. This Corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the Nonprofit Public Benefit Corporation Law for charitable purposes.

B. Specifically, the Corporation is organized for exclusively charitable, educational, literary, and/or scientific purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any successor United States Internal Revenue Law) (the "Code"). In furtherance of the Corporation's purposes, the Corporation will engage in charitable activities, including, but not limited to, making distributions for charitable purposes.

ARTICLE III.

The Corporation's Registered Agent for service of process in the State of California is: Corporation Service Company Which Will Do Business In California As CSC-Lawyers Incorporating Service.

ARTICLE IV.

The street address and mailing address of the Corporation is:

Address: 3000F Danville Blvd., Ste 311
City: Alamo
State: California
Zip Code: 94507

ARTICLE V.

All activities of the Corporation shall be subject to the following restrictions:

A. Except as otherwise provided herein, no substantial part of the activities of the Corporation shall be the carrying on of propaganda or attempting to influence legislation.

B. The Corporation shall not participate or intervene in (including the publishing or distributing of statements), any political campaign on behalf of (or in opposition to) any candidate for public office.

C. The Corporation shall neither have nor exercise any power, nor shall it engage directly or indirectly in any activity that would invalidate its status (a) as a corporation that is exempt from federal income taxation as an organization described in Code Section 501(c)(3), or (b) as a corporation, contributions to which are deductible under Code Section 170(c)(2).

D. The Corporation does not contemplate pecuniary gain or profit, incidental or otherwise, to its directors, officers, members or other private persons, and no part of the net earnings of the Corporation shall inure to the benefit of, or be distributed to, any such person, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and make payments and distributions in furtherance of the purposes set forth in Article II hereof.

E. It is intended that this Corporation shall have and continue to have the status of an organization which is exempt from federal income tax under Code Section 501(a) and described in Code Section 501(c)(3). All terms and provisions of these Articles of Incorporation and the Bylaws of the Corporation, and all operations of the Corporation, shall be construed, applied and carried out in accordance with this intent. If the Corporation is subject, or ever becomes subject, to the private foundation rules of the Code, the Corporation shall: (a) distribute its income for each tax year at such time and in such manner so that it will not become subject to the tax on undistributed income imposed by Code Section 4942; (b) not engage in any act of self-dealing as defined in Code Section 4941(d); (c) not retain any excess business holdings as defined in Code Section 4943(c); (d) not make any investments in a manner that would subject it to tax under Code Section 4944; and (e) not make any taxable expenditures as defined in Code Section 4945(d).

ARTICLE VI.

The term for which the Corporation is to exist is perpetual.

ARTICLE VII.

The Corporation is organized upon a nonstock basis.

ARTICLE VIII.

The Corporation shall have no members.

ARTICLE IX.

Upon the dissolution of the Corporation, the Corporation's board of directors, after paying or making provisions for the payment of all of the liabilities and obligations of the Corporation, shall distribute all of the assets of the Corporation to such organization or organizations organized and operated exclusively for charitable, educational, literary and/or scientific purposes as shall at the time qualify as an organization or organizations exempt from federal income tax under Code Section 501(a) and described in Code Section 501(c)(3), as the Corporation's board of directors shall determine, or to the federal government or a state or local government for a

public purpose. No portion of the assets shall inure to the benefit of any director of the Corporation, any officer of the Corporation, any other private person or any enterprise organized for profit.

IN WITNESS WHEREOF, the Incorporator has signed these Articles of Incorporation this 14 day of February, 2025.

By: 

James Schlinger, Incorporator

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