





STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF INCORPORATION CA GENERAL STOCK CORPORATION

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448



For Office Use Only

-FILED-

File No.: 6487702 Date Filed: 12/18/2024

Corporation Name Corporation Name	Decarbonization Strategies
Initial Street Address of Principal Office of Corporation	
Principal Address	5201 HARBORD DRIVE OAKLAND, CA 94618
Initial Mailing Address of Corporation	
Mailing Address	5201 HARBORD DRIVE OAKLAND, CA 94618
Attention	Peter Rumsey
Agent for Service of Process	
Agent Name	Peter Rumsey
Agent Address	5201 HARBORD DRIVE OAKLAND, CA 94618
Shares The total number of shares the corporation Does the corporation have more than one	
under the General Corporation Law of Ca	age in any lawful act or activity for which a corporation may be organized alifornia other than the banking business, the trust company business or the ncorporated by the California Corporations Code.
Future File Date	12/18/2024
Additional information and signatures set made part of this filing.	t forth on attached pages, if any, are incorporated herein by reference and
Electronic Signature	
By checking this box, I acknowledge the and that all information is true and corrections.	hat I am electronically signing this document as the incorporator of the Corporation rect.
George Buffington	12/09/2024
Incorporator Signature	 Date