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STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY California Secretary of State



File No.: 202565413432 Date Filed: 1/21/2025

Limited Liability Company Name	
Limited Liability Company Name	Salt & Pepper Books LLC
Initial Street Address of Principal Office of LLC	
Principal Address	226 PARNASSUS AVE
	APT 2 SAN FRANCISCO, CA 94117
Initial Mailing Address of LLC	
Mailing Address	226 PARNASSUS AVE
	APT 2
	SAN FRANCISCO, CA 94117
Attention	
Agent for Service of Process	
Agent Name	Elias E Elbogen
Agent Address	226 PARNASSUS AVE
	APT 2 SAN FRANCISCO, CA 94117
Purpose Statement	to engage in any lawful act or activity for which a limited liability
	hia Revised Uniform Limited Liability Company Act.
Management Structure The LLC will be managed by	All LLC Member(s)
Additional information and signatures set forth made part of this filing.	on attached pages, if any, are incorporated herein by reference and
Electronic Signature	
	that the information have in is true and sourcest and that I are sutherized by
By signing, I affirm under penalty of perjury to California law to sign.	that the information herein is true and correct and that I am authorized by
Elias E Elbogen	01/17/2025
Organizer Signature	Date
organizer orginature	Buto