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STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY California Secretary of State 1500 11th Street

Sacramento, California 95814

(916) 657-5448



File No.: 202463912775 Date Filed: 9/19/2024

Limited Liability Company Name Limited Liability Company Name	Icar LLC
Initial Street Address of Principal Office of LLC	
Principal Address	414 ROLYN PL ARCAIDA, CA 91007
Initial Mailing Address of LLC	
Mailing Address	414 ROLYN PL ARCAIDA, CA 91007
Attention	
Agent for Service of Process	
Agent Name	Shangqi Li
Agent Address	414 ROLYN PL ARCAIDA, CA 91007
Purpose Statement The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act.	
Management Structure	
The LLC will be managed by	More than One Manager
Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.	
Electronic Signature	
By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized by California law to sign.	
Shangqi li	09/19/2024
Organizer Signature	Date