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STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY California Secretary of State 1500 11th Street

Sacramento, California 95814

(916) 657-5448



File No.: 202565314771 Date Filed: 1/13/2025

Limited Liability Company Name Limited Liability Company Name	KSHAH Consulting LLC
Initial Street Address of Principal Office of LLC	
Principal Address	9481 IRVINE CENTER DRIVE
	IRVINE, CA 92618
Initial Mailing Address of LLC	
Mailing Address	9481 IRVINE CENTER DRIVE
	IRVINE, CA 92618
Attention	
Agent for Service of Process	
Agent Name	Kevin U Shah
Agent Address	1210 SULLIVAN
	IRVINE, CA 92614
Purpose Statement	
The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act.	
Management Structure	
The LLC will be managed by	All LLC Member(s)
Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.	
Electronic Signature	
By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized by California law to sign.	
Kevin Umesh Shah	01/13/2025
Organizer Signature	Date