



6571196



**STATE OF CALIFORNIA**  
*Office of the Secretary of State*  
**ARTICLES OF INCORPORATION**  
**CA GENERAL STOCK CORPORATION**  
 California Secretary of State  
 1500 11th Street  
 Sacramento, California 95814  
 (916) 657-5448

For Office Use Only

**-FILED-**

File No.: 6571196

Date Filed: 2/5/2025

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Corporation Name Corporation Name	VARIANCE RESEARCH INC
Initial Street Address of Principal Office of Corporation Principal Address	2261 MARKET STREET STE 86266 SAN FRANCISCO, CA 94114
Initial Mailing Address of Corporation Mailing Address	2261 MARKET STREET STE 86266 SAN FRANCISCO, CA 94114
Attention	
Agent for Service of Process California Registered Corporate Agent (1505)	REPUBLIC REGISTERED AGENT INC. Registered Corporate 1505 Agent
Shares The total number of shares the corporation is authorized to issue is: 100,000 Does the corporation have more than one class or series of shares? No	
Purpose Statement The purpose of the corporation is to engage in any lawful act or activity for which a corporation may be organized under the General Corporation Law of California other than the banking business, the trust company business or the practice of a profession permitted to be incorporated by the California Corporations Code.	
Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.	
Electronic Signature <input checked="" type="checkbox"/> By checking this box, I acknowledge that I am electronically signing this document as the incorporator of the Corporation and that all information is true and correct.	
<u>LOVETTE DOBSON</u> Incorporator Signature	<u>02/05/2025</u> Date