



202565614180

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STATE OF CALIFORNIA
Office of the Secretary of State
ARTICLES OF ORGANIZATION
CA LIMITED LIABILITY COMPANY

California Secretary of State
1500 11th Street
Sacramento, California 95814
(916) 657-5448

For Office Use Only

-FILED-

File No.: 202565614180

Date Filed: 2/3/2025

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| Limited Liability Company Name | |
| Limited Liability Company Name | Tsukuru Fors and Company LLC |
| Initial Street Address of Principal Office of LLC | |
| Principal Address | 1875 CENTURY PARK E SUITE 7000 LOS ANGELES, CA 90067 |
| Initial Mailing Address of LLC | |
| Mailing Address | 1875 CENTURY PARK E SUITE 7000 LOS ANGELES, CA 90067 |
| Attention | |
| Agent for Service of Process | |
| California Registered Corporate Agent (1505) | ZENBUSINESS INC. Registered Corporate 1505 Agent |
| Purpose Statement | |
| The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act. | |
| Management Structure | |
| The LLC will be managed by | All LLC Member(s) |
| Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing. | |
| Electronic Signature | |
| <input checked="" type="checkbox"/> By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized by California law to sign. | |
| Misako Taniwaki Lauritzen | 02/03/2025 |
| Organizer Signature | Date |