



202465112882



STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448 For Office Use Only

-FILED-

File No.: 202465112882 Date Filed: 12/31/2024

Limited Liability Company Name	Health&Care Insights and Innovation Consulting L.L.C.
Initial Street Address of Principal Office of LLC	
Principal Address	2230 25TH STREET SANTA MONICA, CA 90405
Initial Mailing Address of LLC	
Mailing Address	2230 25TH STREET SANTA MONICA, CA 90405
Attention	
Agent for Service of Process	
Agent Name	Jennifer Malin
Agent Address	2230 25TH STREET SANTA MONICA, CA 90405
Purpose Statement	
The purpose of the limited liability company is company may be organized under the Californ	s to engage in any lawful act or activity for which a limited liability rnia Revised Uniform Limited Liability Company Act.
The purpose of the limited liability company is	
The purpose of the limited liability company is company may be organized under the Califormanagement Structure The LLC will be managed by	rnia Revised Uniform Limited Liability Company Act.
The purpose of the limited liability company is company may be organized under the Califormanagement Structure The LLC will be managed by Additional information and signatures set fort	rnia Revised Uniform Limited Liability Company Act. All LLC Member(s)
The purpose of the limited liability company is company may be organized under the Califor Management Structure The LLC will be managed by Additional information and signatures set fort made part of this filing.	rnia Revised Uniform Limited Liability Company Act. All LLC Member(s)
The purpose of the limited liability company is company may be organized under the Califor Management Structure The LLC will be managed by Additional information and signatures set fort made part of this filing. Electronic Signature By signing, I affirm under penalty of perjury	All LLC Member(s) h on attached pages, if any, are incorporated herein by reference and