





Paul B. Roache

Director Signature

STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF INCORPORATION CA PROFESSIONAL CORPORATION

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448



For Office Use Only

-FILED-

File No.: 6509227 Date Filed: 12/27/2024

Corporation Name Corporation Name	Shoulder MD, PC
Initial Street Address of Principal Office of Corporation Principal Address	909 HYDE ST STE 501 SAN FRANCISCO, CA 94109
Initial Mailing Address of Corporation Mailing Address	909 HYDE ST STE 501 SAN FRANCISCO, CA 94109
Attention	
Directors	
Director Name	Director Address
Paul B. Roache	909 HYDE ST STE 501 SAN FRANCISCO, CA 94109
Agent for Service of Process	
Agent Name	Paul B. Roache
Agent Address	909 HYDE ST STE 501 SAN FRANCISCO, CA 94109
Shares The total number of shares the corporation is authorized to issue is: 2,000 Does the corporation have more than one class or series of shares? No	
Purpose Statement The purpose of the corporation is to engage in the profession of Medicine and any other lawful activities (other than the banking or trust company business) not prohibited to a corporation engaging in such profession by applicable laws and regulations. This corporation is a professional corporation within the meaning of California Corporations Code section 13400 et seq.	
Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.	
Electronic Signature	
I declare that I am the person who executed this instrument, which execution is my act and deed.	

12/27/2024

Date