





STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF INCORPORATION CA GENERAL STOCK CORPORATION

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448

and that all information is true and correct.

MARK A FRANTZ, CPA

Incorporator Signature



For Office Use Only

-FILED-

File No.: 6411042 Date Filed: 10/3/2024

Corporation Name Corporation Name	KEVIN B COWAN M.D. INC.
Initial Street Address of Principal Office of Corporation	
Principal Address	805 WEST ACEQUIA AVE SUITE SUITE 2A VISALIA, CA 93291
Initial Mailing Address of Corporation	
Mailing Address	805 WEST ACEQUIA AVE SUITE SUITE 2A VISALIA, CA 93291
Attention	KEVIN B. COWAN M.D.
Agent for Service of Process	
Agent Name	KEVIN B COWAN M.D.
Agent Address	805 WEST ACEQUIA AVE SUITE SUITE 2A VISALIA, CA 93291
Shares	
The total number of shares the corporation is author	
Does the corporation have more than one class or	Series of Shares? No
	ny lawful act or activity for which a corporation may be organized other than the banking business, the trust company business or the ated by the California Corporations Code.
Additional information and signatures set forth or made part of this filing.	n attached pages, if any, are incorporated herein by reference and
Electronic Signature	
_	electronically signing this document as the incorporator of the Corporation

10/03/2024

Date