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6596951

For Office Use Only



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STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF INCORPORATION CA GENERAL STOCK CORPORATION California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448

Corporation Name	
Corporation Name	GRIT MANAGEMENT AND CONSULTING, INC.
Initial Street Address of Principal Office of Corporation	
Principal Address	45 HELIOTROPE LAKE FOREST, CA 92630
Initial Mailing Address of Corporation	
Mailing Address	45 HELIOTROPE LAKE FOREST, CA 92630
Attention	
Agent for Service of Process	
Agent Name	BING CHEN
Agent Address	45 HELIOTROPE LAKE FOREST, CA 92630
Shares	
The total number of shares the corporation is authorized to issue is: 100,000	
Does the corporation have more than one class or series of shares? No	
Purpose Statement The purpose of the corporation is to engage in any lawful act or activity for which a corporation may be organized under the General Corporation Law of California other than the banking business, the trust company business or the practice of a profession permitted to be incorporated by the California Corporations Code.	
Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.	
Electronic Signature	
By checking this box, I acknowledge that I am electronically signing this document as the incorporator of the Corporation and that all information is true and correct.	
BING CHEN	02/21/2025
Incorporator Signature	Date