





Emily Fawcett

Incorporator Signature

STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF INCORPORATION CA GENERAL STOCK CORPORATION

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448 For Office Use Only

-FILED-

File No.: 6530189 Date Filed: 1/10/2025

Corporation Name	
Corporation Name	Ruskin Road Inc.
nitial Street Address of Principal Office of Corporation	
Principal Address	9276 SCRANTON ROAD
	6TH FLOOR SAN DIEGO, CA 92121
	3AN DIEGO, CA 92121
nitial Mailing Address of Corporation	
Mailing Address	PO BOX 500233
	SAN DIEGO, CA 92150-0233
Attention	EMILY FAWCETT
gent for Service of Process	
Agent Name	EMILY FAWCETT
Agent Address	9276 SCRANTON ROAD
	6TH FLOOR
	SAN DIEGO, CA 92121
hares	
The total number of shares the corporation is author	orized to issue is: 1,000
Does the corporation have more than one class or	series of shares? No
Purpose Statement	
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The purpose of the corporation is to engage in a	ny lawful act or activity for which a corporation may be organized
	ny lawful act or activity for which a corporation may be organized other than the banking business, the trust company business or the
	other than the banking business, the trust company business or the
under the General Corporation Law of California practice of a profession permitted to be incorporation	other than the banking business, the trust company business or the ated by the California Corporations Code.
under the General Corporation Law of California practice of a profession permitted to be incorporated. Additional information and signatures set forth or	other than the banking business, the trust company business or the
under the General Corporation Law of California practice of a profession permitted to be incorporation	other than the banking business, the trust company business or the ated by the California Corporations Code.
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01/10/2025

Date