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Electronic Signature

Nat Smith

Signature

on behalf of the out-of-state LLC.

STATE OF CALIFORNIA Office of the Secretary of State REGISTRATION OUT-OF-STATE LIMITED LIABILITY COMPANY

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448 For Office Use Only

-FILED-

File No.: 202566010190 Date Filed: 2/24/2025

Limited Liability Company Name Limited Liability Company Name	Executive Strategic Outcomes LLC
Jurisdiction Limited Liability Company is Formed in	WYOMING
Authority Statement This LLC currently has powers and privileges to conduct entered above.	business in the state, foreign country or other jurisdiction
Street Address of Principal Office of LLC Principal Address	2108 N ST STE N SACRAMENTO, CA 95816
Mailing Address of LLC Mailing Address	2108 N ST STE N SACRAMENTO, CA 95816
Attention	
Street Address of California Office of LLC Street Address of California Office	None
Agent for Service of Process	
I certify the selected California Registered Corporate A Process for this entity.	gent (1505) has agreed to serve as the Agent for Service of
California Registered Corporate Agent (1505)	NORTHWEST REGISTERED AGENT, INC. Registered Corporate 1505 Agent
process if the agent has resigned and has not been replated exercise of reasonable diligence. Consent to service of process extends to service of process of the validly issued and properly served search warrant, foreign (out-of-state) limited liability company and are located foreign (out-of-state) limited liability company that is a passought. For purposes of this consent "properly served" in for proof of delivery if delivered by United States mail, over specified by the foreign (out-of-state) limited liability company that is a passought.	ess directed to the foreign (out-of-state) limited liability d pursuant to California Penal Code section 1524.2, or for any for records or documents that are in the possession of the cated inside or outside of this state. This shall apply to a arry or a nonparty to the matter for which the search warrant is neans delivered by hand, or in a manner reasonably allowing vernight delivery service, facsimile, or any other means

By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized to sign

02/24/2025

Date

STATE OF WYOMING Office of the Secretary of State

I, CHUCK GRAY, Secretary of State of the State of Wyoming, do hereby certify that according to the records of this office,

Executive Strategic Outcomes LLC

is a

Limited Liability Company

formed or qualified under the laws of Wyoming did on **December 20, 2024**, comply with all applicable requirements of this office. Its period of duration is Perpetual. This entity has been assigned entity identification number **2024-001575762**.

This entity is in existence and in good standing in this office and has filed all annual reports and paid all annual license taxes to date, or is not yet required to file such annual reports; and has not filed Articles of Dissolution.

I have affixed hereto the Great Seal of the State of Wyoming and duly generated, executed, authenticated, issued, delivered and communicated this official certificate at Cheyenne, Wyoming on this 23rd day of February, 2025 at 10:42 PM. This certificate is assigned ID Number 082178328.

Secretary of State

Notice: A certificate issued electronically from the Wyoming Secretary of State's web site is immediately valid and effective. The validity of a certificate may be established by viewing the Certificate Confirmation screen of the Secretary of State's website https://wyobiz.wyo.gov and following the instructions displayed under Validate Certificate.

B3470-8501 02/24/2025 2:45 PM Received by California Secretary of State