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STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY California Secretary of State 1500 11th Street

Sacramento, California 95814

(916) 657-5448



File No.: 202464518500 Date Filed: 11/12/2024

| Limited Liability Company Name Limited Liability Company Name | Z Factor Consulting LLC |
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| Initial Street Address of Principal Office of LLC Principal Address | 385 14TH ST. 3710 OAKLAND, CA 94612 |
| Initial Mailing Address of LLC Mailing Address Attention | 385 14TH ST. 3710 OAKLAND, CA 94612 Zainab Hafiz |
| Agent for Service of Process Agent Name Agent Address | Zainab Hafiz 385 14TH ST. 3710 OAKLAND, CA 94612 |
| Purpose Statement The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act. | |
| Management Structure The LLC will be managed by | One Manager |
| Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing. | |
| Electronic Signature By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized by California law to sign. | |
| Zainab Hafiz Organizer Signature | 11/12/2024 Date |