State

202463516671



Kevin C Gawora

Authorized Signature

STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION WITH STATEMENT OF CONVERSION CA LIMITED LIABILITY COMPANY

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448 For Office Use Only

-FILED-

File No.: 202463516671 Date Filed: 8/21/2024

Converted Limited Liability Company Name	
Limited Liability Company Name	Holan Economic Research, LLC
Converting Entity Details	
Converting Entity Name	Holan Economic Research, LLC
Converting Entity Type	Nonqualified Out-of-State Limited Liability Company
Formed In	DISTRICT OF COLUMBIA
Statement of Conversion The principal terms of the plan of conversion were class that equaled or exceeded the vote required.	approved by a vote of the number of interests or shares of each
Initial Street Address of Principal Office of LLC	
Principal Address	2 M STREET NE APARTMENT 724 WASHINGTON, DC 20002
Initial Mailing Address of LLC	
Mailing Address	2 M STREET NE APARTMENT 724 WASHINGTON, DC 20002
Attention	Kevin C Gawora
Agent for Service of Process	
Agent Name	Kevin C Gawora
Agent Street Address	
Agent Address	2216 VIA FERNANDEZ PALOS VERDES ESTATES, CA 90274
Purpose Statement The purpose of the limited liability company is to er company may be organized under the California Re	ngage in any lawful act or activity for which a limited liability evised Uniform Limited Liability Company Act.
Management Structure The LLC will be managed by	All LLC Member(s)
Additional information and signatures set forth on a made part of this filing.	attached pages, if any, are incorporated herein by reference and
Electronic Signature	
	of the State of California that the foregoing is true and correct of my own ted this instrument, which execution is my act and deed.

08/21/2024

Date