



202565215767



STATE OF CALIFORNIA
Office of the Secretary of State
ARTICLES OF ORGANIZATION
CA LIMITED LIABILITY COMPANY

California Secretary of State
1500 11th Street
Sacramento, California 95814
(916) 657-5448

For Office Use Only

-FILED-

File No.: 202565215767

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Limited Liability Company Name	963W LLC
Initial Street Address of Principal Office of LLC Principal Address	2037 WEST BULLARD AVENUE 250 FRESNO, CA 93711
Initial Mailing Address of LLC Mailing Address	2037 WEST BULLARD AVENUE 250 FRESNO, CA 93711
Attention	
Agent for Service of Process Agent Name	Guillermo Guerra Salgado
Agent Address	2037 WEST BULLARD AVENUE 250 FRESNO, CA 93711
Purpose Statement	The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act.
Management Structure The LLC will be managed by	One Manager
Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.	
Electronic Signature	
<input checked="" type="checkbox"/> By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized by California law to sign.	
<i>Guillermo Guerra Salgado</i>	<i>01/19/2025</i>
Organizer Signature	Date