



202565116428

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**STATE OF CALIFORNIA**  
*Office of the Secretary of State*  
**REGISTRATION**  
**OUT-OF-STATE LIMITED LIABILITY COMPANY**  
California Secretary of State  
1500 11th Street  
Sacramento, California 95814  
(916) 657-5448

For Office Use Only

**-FILED-**

File No.: 202565116428

Date Filed: 1/6/2025

Limited Liability Company Name	Limited Liability Company Name	Lodging & Management Advisory LLC
Jurisdiction	Limited Liability Company is Formed in	COLORADO
Authority Statement	This LLC currently has powers and privileges to conduct business in the state, foreign country or other jurisdiction entered above.	
Street Address of Principal Office of LLC	Principal Address	1615 FOXTRAIL DR STE 230 LOVELAND, CO 80538
Mailing Address of LLC	Mailing Address	1615 FOXTRAIL DR STE 230 LOVELAND, CO 80538
	Attention	Lindsay Molloy
Street Address of California Office of LLC	Street Address of California Office	140 S. LAKE AVENUE SUITE 300 PASADENA, CA 91106
Agent for Service of Process	Agent Name	Marcus Lee
	Agent Address	140 S. LAKE AVENUE, SUITE 300 SUITE 300 PASADENA, CA 91106
Consent to Service of Process	<p>The Secretary of State is appointed as the agent of the foreign (out-of-state) limited liability company for service of process if the agent has resigned and has not been replaced or if the agent cannot be found or served with the exercise of reasonable diligence.</p> <p>Consent to service of process extends to service of process directed to the foreign (out-of-state) limited liability company's agent in this state for a search warrant issued pursuant to California Penal Code section 1524.2, or for any other validly issued and properly served search warrant, for records or documents that are in the possession of the foreign (out-of-state) limited liability company and are located inside or outside of this state. This shall apply to a foreign (out-of-state) limited liability company that is a party or a nonparty to the matter for which the search warrant is sought. For purposes of this consent "properly served" means delivered by hand, or in a manner reasonably allowing for proof of delivery if delivered by United States mail, overnight delivery service, facsimile, or any other means specified by the foreign (out-of-state) limited liability company, including email or submission via an Internet Web portal, the foreign (out-of-state) limited liability company has designated for the purpose of service of process.</p>	

Electronic Signature

☒ By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized to sign on behalf of the out-of-state LLC.

*Lindsay Molloy*

Signature

*01/06/2025*

Date

OFFICE OF THE SECRETARY OF STATE  
OF THE STATE OF COLORADO

## CERTIFICATE OF FACT OF GOOD STANDING

I, Jena Griswold, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

Lodging & Management Advisory LLC

is a

Limited Liability Company

formed or registered on 01/02/2025 under the law of Colorado, has complied with all applicable requirements of this office, and is in good standing with this office. This entity has been assigned entity identification number 20251006526 .

This certificate reflects facts established or disclosed by documents delivered to this office on paper through 01/02/2025 that have been posted, and by documents delivered to this office electronically through 01/06/2025 @ 07:09:35 .

I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, and issued this official certificate at Denver, Colorado on 01/06/2025 @ 07:09:35 in accordance with applicable law. This certificate is assigned Confirmation Number 16866374 .



*Jena Griswold*

Secretary of State of the State of Colorado

\*\*\*\*\*End of Certificate\*\*\*\*\*

*Notice: A certificate issued electronically from the Colorado Secretary of State's website is fully and immediately valid and effective. However, as an option, the issuance and validity of a certificate obtained electronically may be established by visiting the Validate a Certificate page of the Secretary of State's website, <https://www.coloradosos.gov/biz/CertificateSearchCriteria.do> entering the certificate's confirmation number displayed on the certificate, and following the instructions displayed. Confirming the issuance of a certificate is merely optional and is not necessary to the valid and effective issuance of a certificate. For more information, visit our website, <https://www.coloradosos.gov> click "Businesses, trademarks, trade names" and select "Frequently Asked Questions."*