



202464914246



STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY

California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448 For Office Use Only

-FILED-

File No.: 202464914246 Date Filed: 12/14/2024

Limited Liability Company Name Limited Liability Company Name	R. D. Ross Research and Consulting LLC
Initial Street Address of Principal Office of LLC	
Principal Address	1837 N LA BREA AVE
	16
	LOS ANGELES, CA 90046
Initial Mailing Address of LLC	
Mailing Address	1837 N LA BREA AVE
	16
	LOS ANGELES, CA 90046
Attention	
Agent for Service of Process	
Agent Name	Ryan Ross
Agent Address	1837 N LA BREA AVE
	16
	LOS ANGELES, CA 90046
Purpose Statement	
	is to engage in any lawful act or activity for which a limited liability rnia Revised Uniform Limited Liability Company Act.
Management Structure	
The LLC will be managed by	One Manager
The LLS Will So Managed Sy	
Additional information and signatures set for made part of this filing.	th on attached pages, if any, are incorporated herein by reference and
Electronic Signature	
By signing, I affirm under penalty of perjury California law to sign.	y that the information herein is true and correct and that I am authorized by
Ryan D Ross	12/14/2024
19 4.1 2 11000	