



B3261-3054 12/12/2024 9:03 AM Received by California Secretary of State



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Date Filed: 12/12/2024

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Office of the Secretary of State

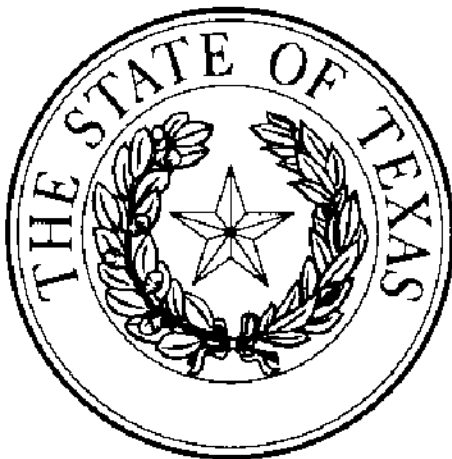
Certificate of Fact

The undersigned, as Secretary of State of Texas, does hereby certify that the document, Certificate of Formation for Blackbridge Consulting, Inc (file number 802413047), a Domestic For-Profit Corporation, was filed in this office on March 13, 2016.

It is further certified that the entity status in Texas is in existence.

Delayed Effective date: March 14, 2016

In testimony whereof, I have hereunto signed my name officially and caused to be impressed hereon the Seal of State at my office in Austin, Texas on December 10, 2024.



A handwritten signature in black ink that reads "Jane Nelson".

Jane Nelson
Secretary of State