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## STATE OF CALIFORNIA Office of the Secretary of State ARTICLES OF ORGANIZATION CA LIMITED LIABILITY COMPANY California Secretary of State

-FILED-

CA LIMITED LIABILITY C California Secretary of State 1500 11th Street Sacramento, California 95814 (916) 657-5448

File No.: 202464514942 Date Filed: 11/8/2024

| Limited Liability Company Name  |                                  |
|---|----------------------------------|
| Limited Liability Company Name  | NR SQUARED HOLDINGS CA LLC       |
| Initial Street Address of Principal Office of LLC   |                                  |
| Principal Address   | 2108 N ST STE N                  |
|   | SACRAMENTO, CA 95816             |
| Initial Mailing Address of LLC  |                                  |
| Mailing Address   | 2108 N ST STE N                  |
|   | SACRAMENTO, CA 95816             |
| Attention   |                                  |
| Agent for Service of Process  |                                  |
| California Registered Corporate Agent (1505)  | NORTHWEST REGISTERED AGENT, INC. |
|   | Registered Corporate 1505 Agent  |
| Purpose Statement   |                                  |
| The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability     |                                  |
| company may be organized under the California Revised Uniform Limited Liability Company Act.                              |                                  |
| Management Structure  |                                  |
| The LLC will be managed by  | More than One Manager            |
| Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and       |                                  |
| made part of this filing.   |                                  |
| Electronic Signature  |                                  |
| By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized by |                                  |
| California law to sign.   |                                  |
|   |                                  |
|   |                                  |
| Rachael Chrisman  | 11/08/2024                       |
| Organizer Signature   | Date                             |
|   |                                  |