



202464116018



STATE OF CALIFORNIA
 Office of the Secretary of State
ARTICLES OF ORGANIZATION
CA LIMITED LIABILITY COMPANY
 California Secretary of State
 1500 11th Street
 Sacramento, California 95814
 (916) 657-5448

For Office Use Only

-FILED-

File No.: 202464116018

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Limited Liability Company Name	Ballast Innovations LLC
Initial Street Address of Principal Office of LLC	2082 HOLLY LANE SOLVANG, CA 93463
Initial Mailing Address of LLC	2082 HOLLY LANE SOLVANG, CA 93463
Agent for Service of Process	ZENBUSINESS INC. Registered Corporate 1505 Agent
Purpose Statement	The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act.
Management Structure	All LLC Member(s)
Additional information and signatures set forth on attached pages, if any, are incorporated herein by reference and made part of this filing.	
Electronic Signature	<input checked="" type="checkbox"/> By signing, I affirm under penalty of perjury that the information herein is true and correct and that I am authorized by California law to sign.
<i>melissa weaver</i>	<i>10/08/2024</i>
Organizer Signature	Date